

# Academic Leadership for Developing Sri Lanka's First Master of Nursing Program

**EEAI/2018 -2019 Cohort** 

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## Introduction/Background

- According to the University Grant Commission (UGC) in Sri Lanka, five universities offer degree programs leading to B.Sc. in Nursing with more than 300 students for 2018 intake (UGC 2018).
- More than 2000 graduate nurses are currently working in the national healthcare sector and most nurses are seeking postgraduate qualifications to develop their career prospects.
- However there is no postgraduate nursing program in Sri Lanka to fulfil the current and future demand for higher education for nurses in Sri Lanka.
- This innovative Master of Nursing program will meet an identified need for accessible, flexible graduate nursing education that prepares nurses to provide leadership in healthcare, education, management and research within a complex and dynamic, healthcare system.

## **Purpose**

☐ To develop an evidence based framework for Postgraduate Nursing Program enabling development of first Master of Nursing (Research) program in Sri Lanka.

## **Methods**

- 1. Conducting a national survey regarding need of the postgraduate programs for nurses in Sri Lanka.
- 2. Analysing current trends and issues in healthcare, and nursing education to capture the concepts that should be addressed in the conceptual framework for the Master of Nursing program.
- 3. Developing a draft conceptual framework for the postgraduate nursing program via focus group discussion with key stakeholders in nursing and healthcare sectors.
- 4. Developing the administrative proposal for the program and following administrative procedure for the approval from the University and UGC.

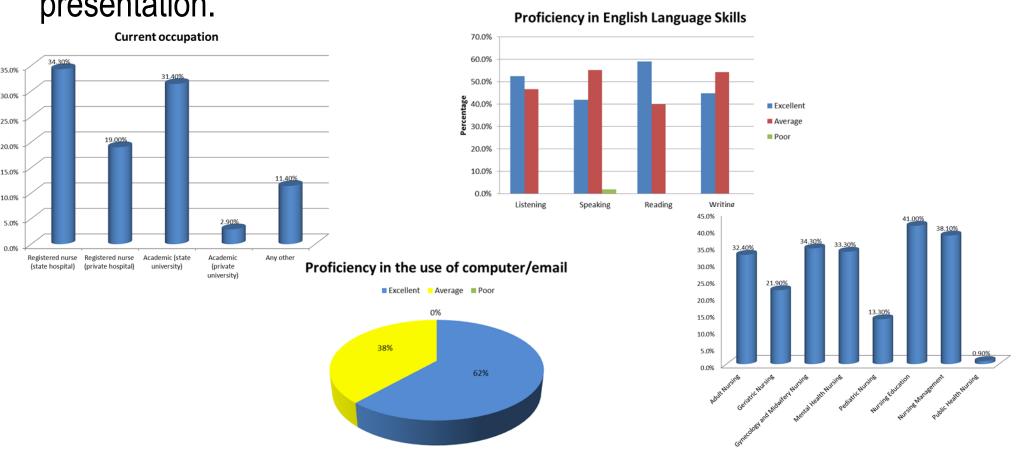
### **Results**

#### **Need Assessment Survey:**

- ☐ Majority of nursing graduates (60%) worked as nurses in the government hospitals or private hospital in Sri Lanka.
- ☐ The majority (90%) of the participants reported that they intend to enrol in a master of nursing program.
- ☐ The preferred speciality areas were nursing education (41%), nursing management (40%), gynaecology and obstetrics nursing (34%), mental health nursing (33%), and adult nursing (32%),
- ☐ The preferred teaching-learning methods were lectures (58%), self-directed learning (54%), workshops (50%) and problem-based learning (42%).
- ☐ The majority of participants (80%) preferred to full-time enrolment.

#### **Developing the Postgraduate Program:**

- ☐ Number of meetings/ Focus group discussion with key stakeholders.
- □ Proposal developed for establishment of Postgraduate Institute of Health Sciences and submitted to the Ministry of Higher Education for approval (pending approval).
- ☐ Faculty of Allied Health Sciences (FAHS) established in February, 2019
- □ Existing nursing unit upgraded into the Department of Nursing and Midwifery in FAHS.
- ☐ Developing administrative proposal for the establishment for the first Master of Nursing program is in progress.
- ☐ An abstract submitted to STTI Convention 2019 and accepted for an oral presentation.



## **Leadership Journey**

- EEAI Workshop -1(2018); Monthly conference Triad-call; Useful webinars; EEAIWorkshop-2 (2019)- Highly productive to the leadership journey
- ☐ Transformational leadership to establish the first MSc Nursing program in Sri Lanka
- ☐ Fullest encouragement from the Faculty Advisor and the Mentor- Role Models
- ☐ Support from the VC , Dean, Colleagues and all Key Stakeholders
- ☐ Strength of vision and motivating groups of people to work towards common goal
- ☐ The Master of Nursing Program will commence in 2020

#### **Achievements**

- ☐ Leadership qualities development
- ☐ Able to face challenges; Work as a change agent
- ☐ Able to build consensus and effective conflict management
- ☐ Guiding others through inspiration
- ☐ Ability to meet deadlines
- ☐ Ability to manage a crisis situation

#### Challenges

- ☐ Need to be more flexible
- ☐ Need to improve skills on asking assistance when needed
- ☐ Need to plan for more work life balance

#### References

□ UGC (2018), Admission to an undergraduate course of the universities in Sri Lanka 2018/2019.
Colombo: University Grants Commission of Sri Lanka